

target? Doubling the number of customers from 7.5 million to 15 million	2. How do we achieve this? focus on our	3. Where do we want to be better in our core business?	4. What do we need for this?	5. Why is this
number of core customers from 7.5 prim million to 15 million our o	forme on our		For this.	attractive for our shareholders?
	business as a hary insurer on core markets in tria and CEE.	a.) <u>UNIQA Austria</u> Increase profitability. b.) <u>Raiffeisen</u> Insurance Increase productivity. c.) <u>UNIQA</u> International Growth and earnings in CEE. d.) <u>Risk/Return</u> Value-driven corporate governance.	 Strengthening of equity. A group structure - simplified and capital market orientated. A capital market transaction (Re-IPO) that could increase our free float to 49 %. 	 Because we want to improve our EBT by up to 400 million euros as against 2010 by 2015.

















million euros	2012	2011	▲%
Gross written premiums ^(a)	5,543	5,534	0.2 %
Recurring gross written premiums ^(a)	5,010	4,933	1.5 %
APE (Life) ^(b)	1,608	1,703	(5.6 %)
EBT (Earnings before tax)	205	(322)	nm
Consolidated net profit	130	(246)	nm
Combined Ratio (net)	101.3 %	104.9 %	(3.6) ppts
RoS (Return on Sales)	3.9 %	nm	nm
RoE (after tax and minorities)	9.1 %	nm	nm
Solvency ratio	214.9 %	122.5 %	92.4 ppts



















